

Magnora ASA

Quarterly update

Q2 2026



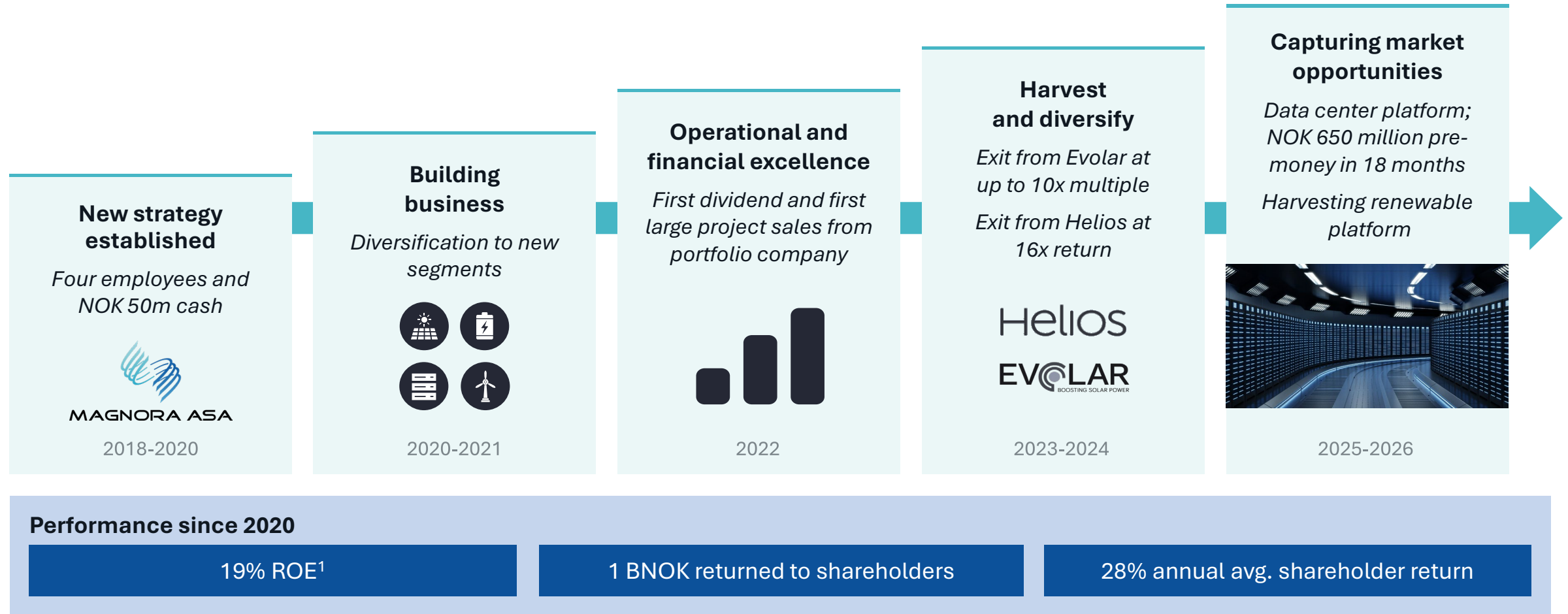
MAGNORA ASA

Highlights Q2 2026

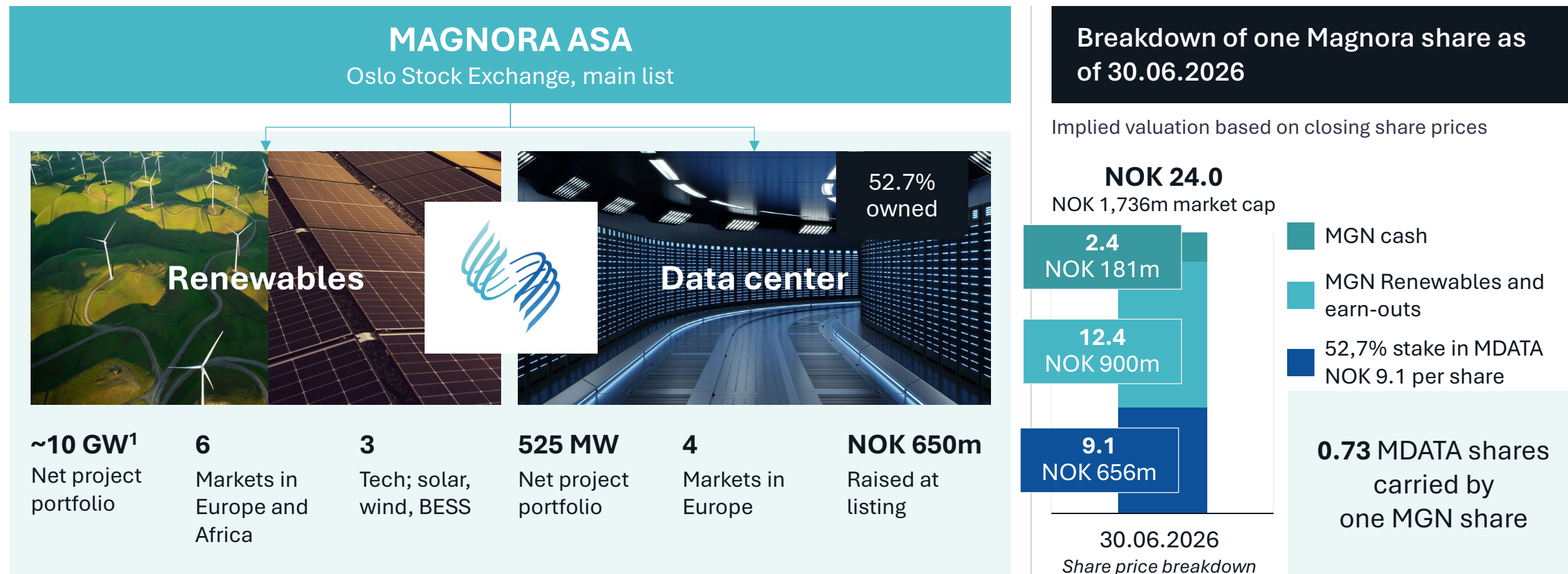
And subsequent events

- ✎ Magnora ASA developed from a renewable-energy developer to a diversified energy and data center group
- ✎ Magnora Data Center ASA listed as first pure-play data center company in Europe. NOK 650 million raised, Magnora retains 52.7%. Entered into LOIs with customers/partners
- ✎ Increased operating leverage. Opex and devex of the renewables platform now runs at NOK 10-15 million per quarter after streamlining operations and development. New sales and earnout will impact bottom line directly
- ✎ South Africa entering harvest phase. Renewable cluster on the market, with five wind projects (~1 GW) plus solar and BESS, targeted for sale by 2030. One of the fastest growing renewable markets globally
- ✎ Hämeenlinna (near Helsinki) data center project progressing; land, building permit, grid connection agreement, LOI for district heating and additional power are all secured in only eight months
- ✎ Cash position of NOK 814 million, including cash in subsidiaries
- ✎ New Board of Directors elected, adding technical and commercial experience from the data center industry

NOK 1 billion returned to shareholders since 2018 and NOK 650 million data center platform built in 18 months



Magnora is now a diversified renewables and data center group



01

Market update



Geopolitical uncertainty drives electricity prices and a quest for energy security

The perfect storm for a second green wave?



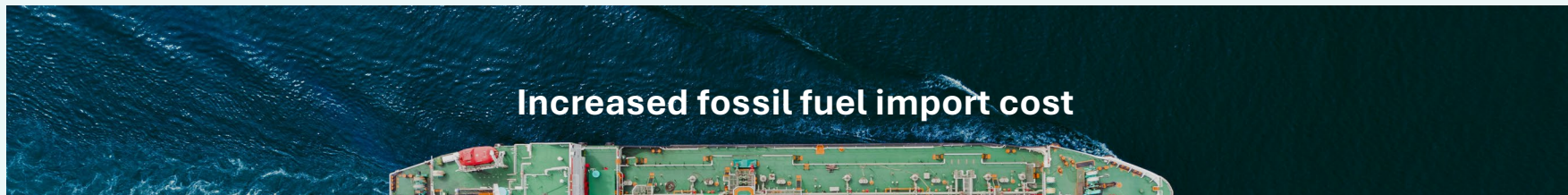
Gas price surge

**50-80%
jump¹**



Electricity price spikes

30-50% price spike²



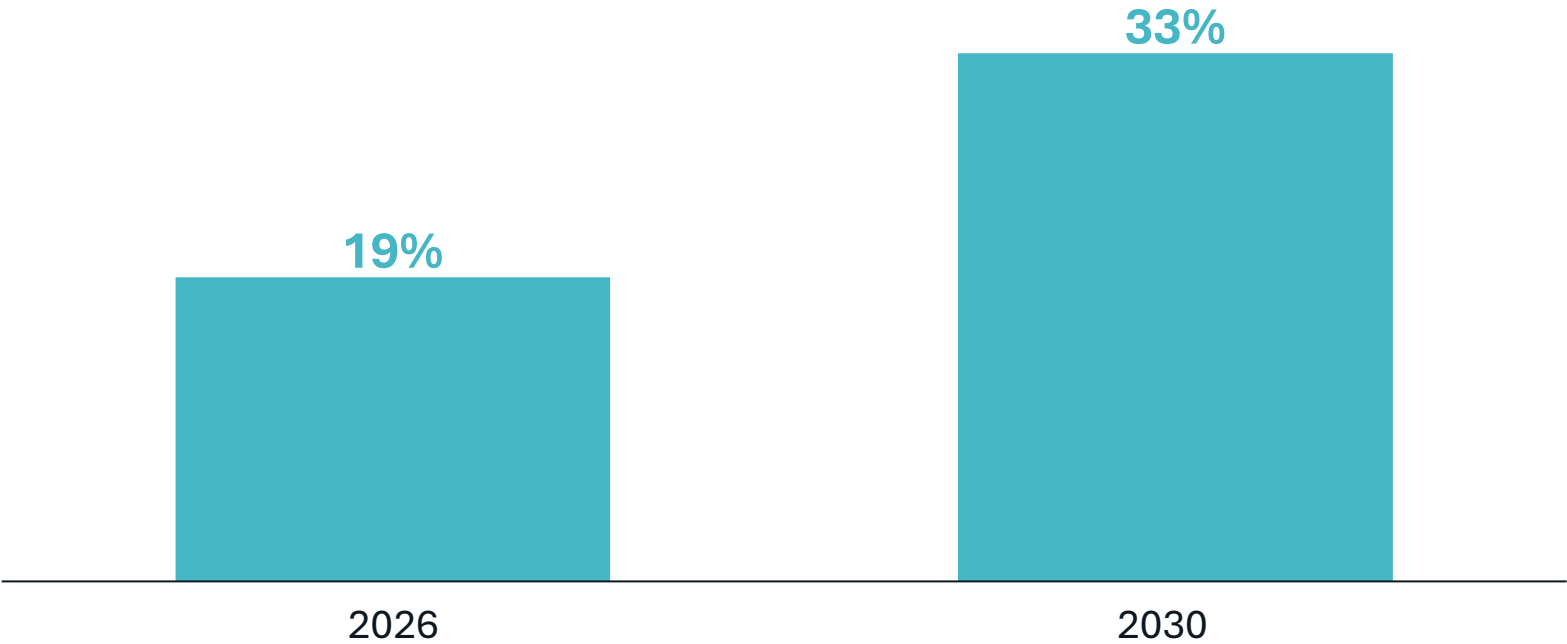
Increased fossil fuel import cost

**EUR 24 bn
added cost in EU³**

South Africa market update: A third of the power to come from wind and solar

One of the fastest growing renewables markets globally

Wind and solar share of electricity generation, central scenario (%)

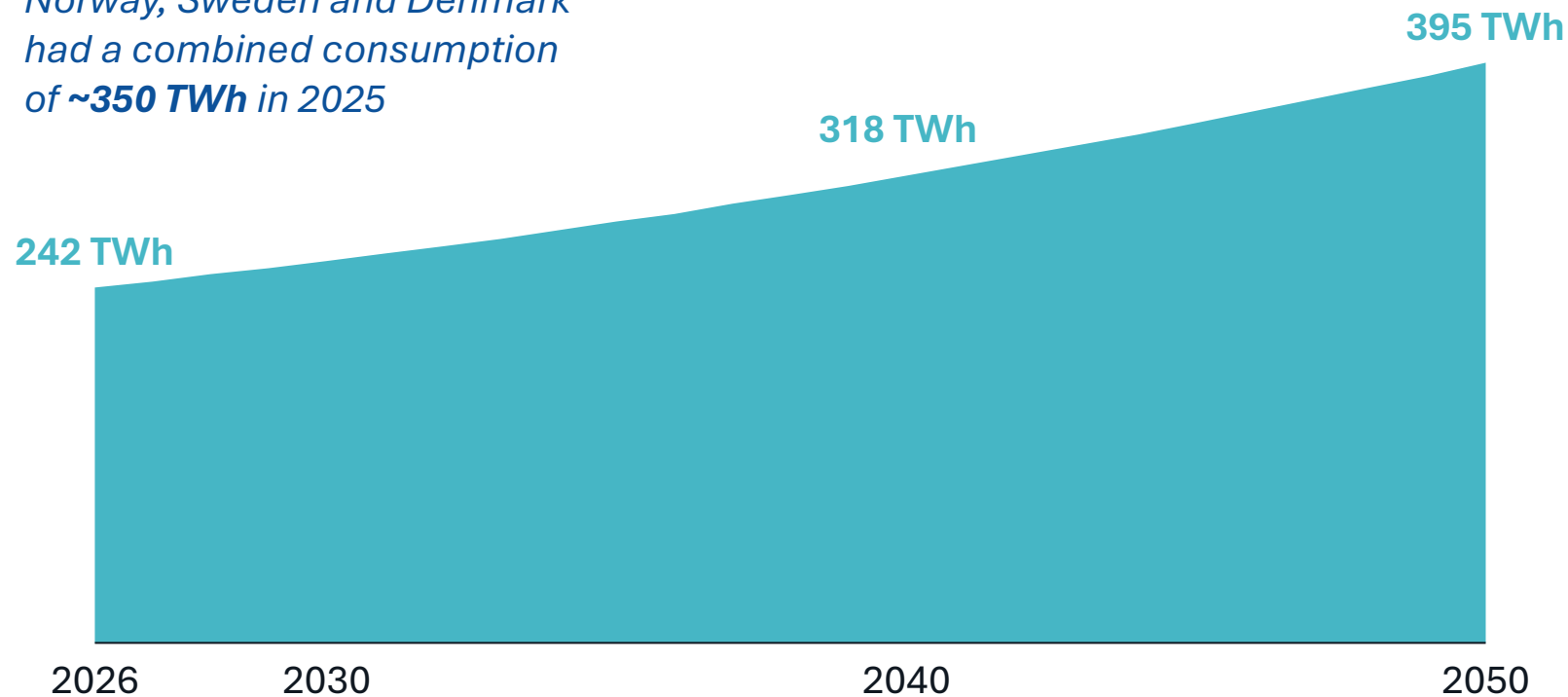


South Africa market update: From rationing to growth



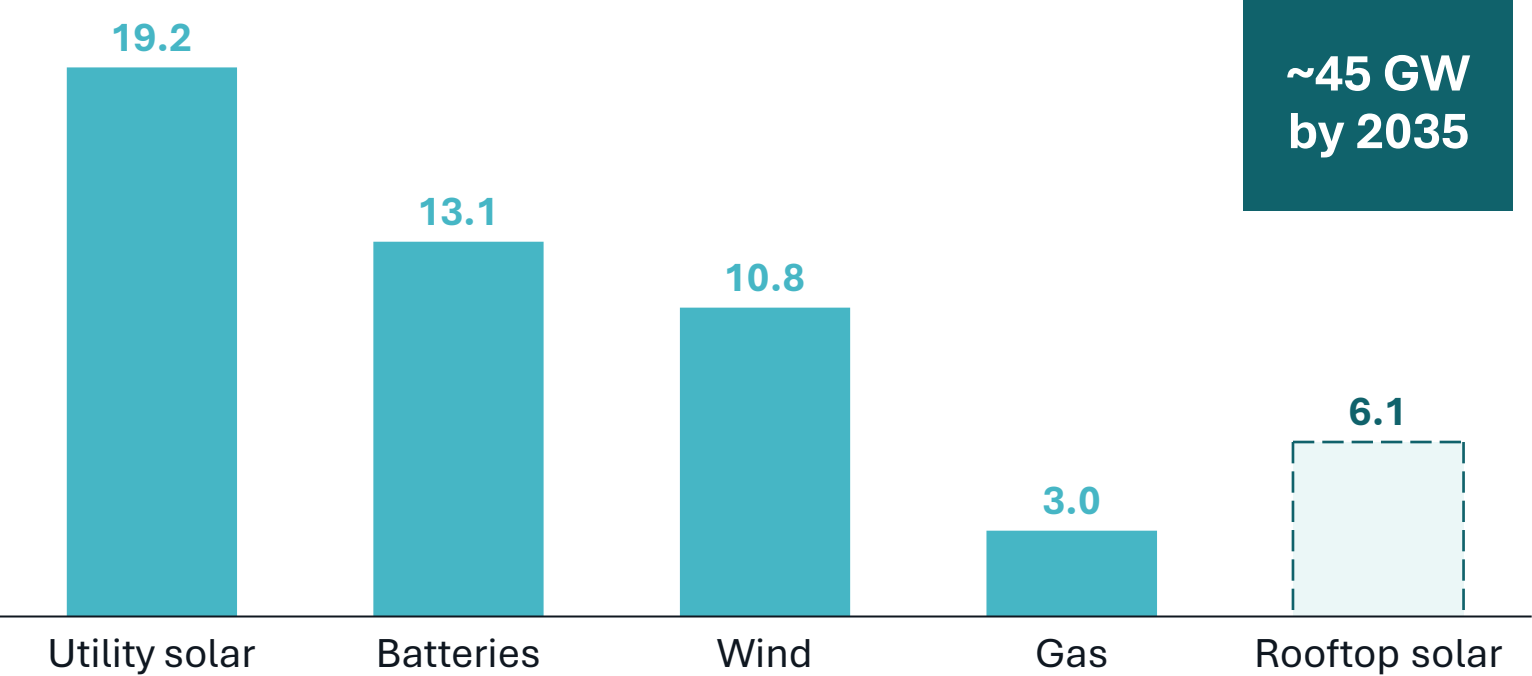
Electricity demand outlook, central scenario (TWh)

*Norway, Sweden and Denmark
had a combined consumption
of ~350 TWh in 2025*



South Africa market update: One of the largest renewable build-outs of any growth market

New capacity required by 2035, commercial operation 2027-2035 (GW)



02

Business update

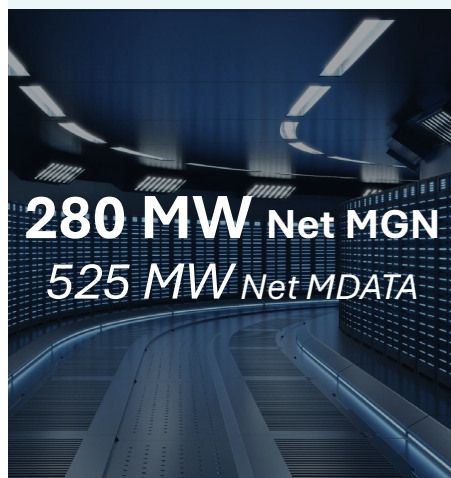


A project portfolio diversified across technologies and regions

As per 30 June 2026, MW net to Magnora



Data center



Solar PV



Battery systems



Wind



Earnouts



Total: **10,015 MW²**



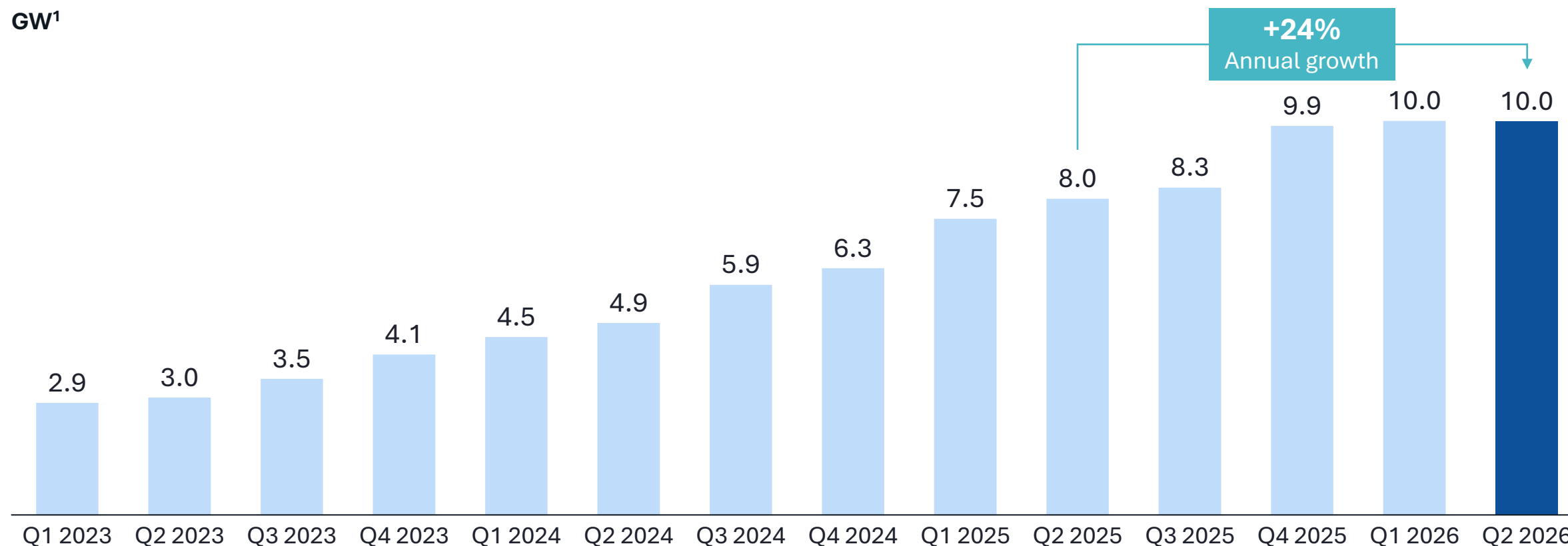


In the renewables segment we see a shift from growth to harvest

Current portfolio size and maturity means steady generation of sales-ready projects

Project portfolio development

GW¹



Expanded Board further supporting the execution of our strategy



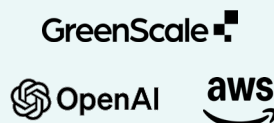
John Hamilton
Chairman

Former CEO of Panoro Energy ASA, previous roles at Imperial Energy PLC, Levine Capital Management, ABN AMRO Bank



Jean-François Berche

CTO of GreenScale, former Senior Director Microsoft/OpenAI, one of the first employees at Amazon Web Services



Lars Schedin

CEO Granode Materials, former founder & CEO EcoDataCenter, and roles at H.I.G Capital, Empower Group, and more



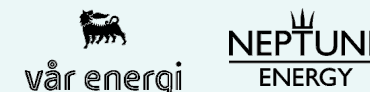
Hilde Hukkelberg

Managing Director at Innovation Norway London, leading global partnerships and AI initiatives



Hilde Ådland

Vice President at Vår Energi ASA, previously operational roles at Equinor, Neptune Energy, and more



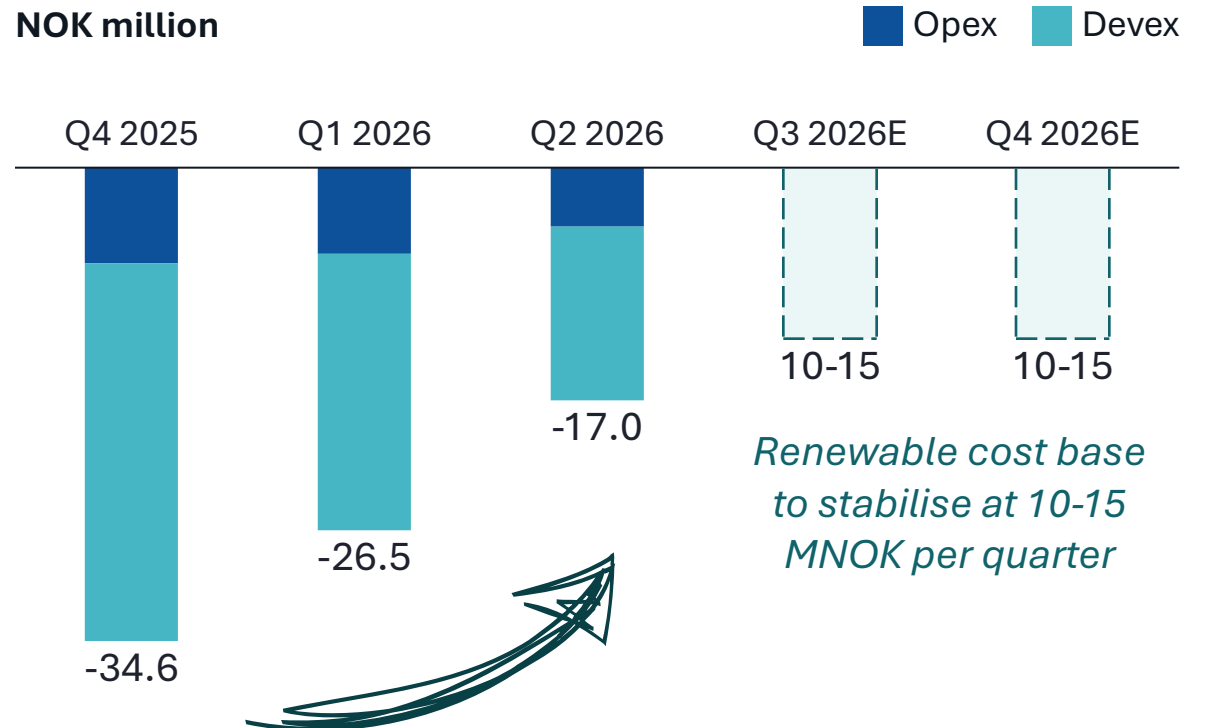


Renewables cost base down as focus shift to harvest and selective growth

Measures taken to align costs with market conditions

- Low costs going forward, project sales will appear directly on net result
- Talisk– organisation and opex reduced to match project phase and market conditions. Asset held for farmdown, no further development spend required
- Italy, Norway and Germany – lean development teams handling only core operations
- Payroll charged to devex

Cost development – Magnora Renewables – opex and devex





South Africa: Five clusters positioned for sale in a tight market

Significant market opportunity, especially for wind

Structural demand

~45 GW

projected requirement by 2035, against 15GW in 2026

Grid is being built-out

1,164 km

new lines covered by Independent Transmission Programme. National plan requires 14,500 km of new lines

Scarcity of wind projects

3-5 yrs

Wind projects take 3-5 years to permit. The pool of ready-to-build projects is small. Started in 2021. Entering harvest phase.



MAGNORA
SOUTH AFRICA

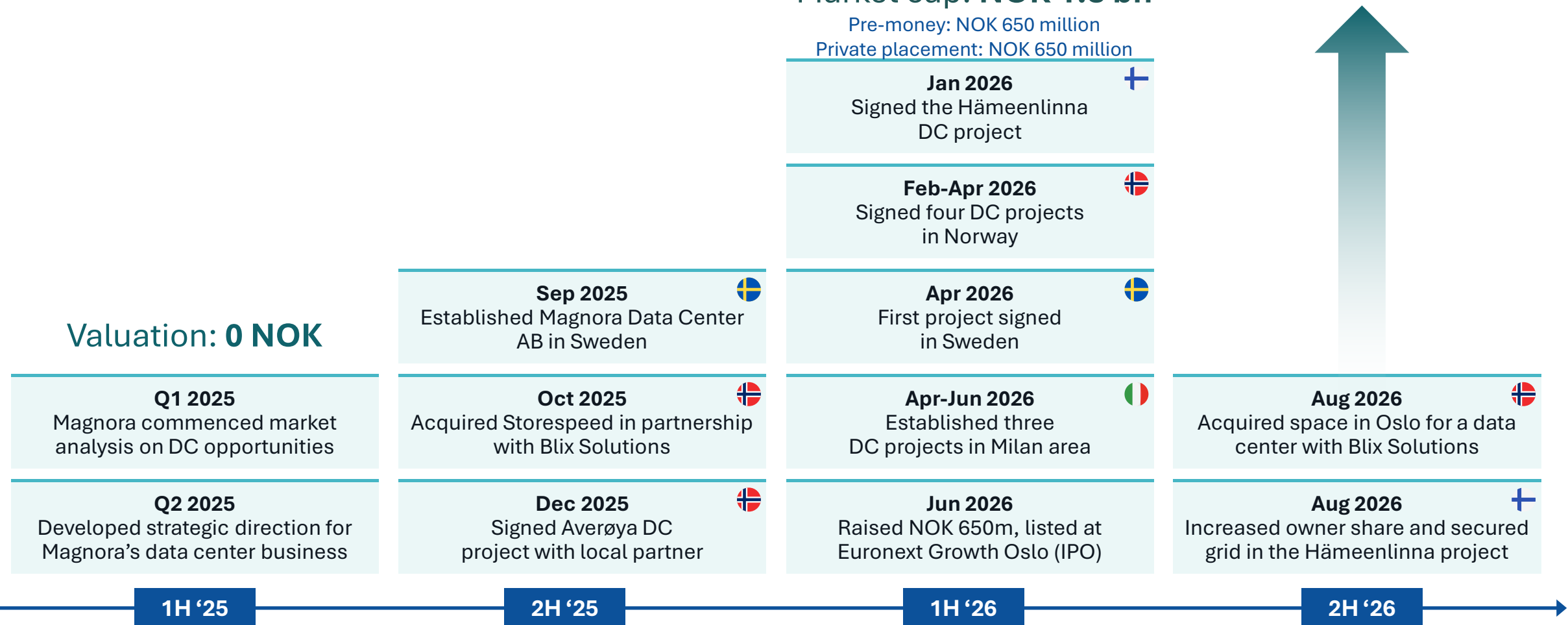
FIVE CLUSTERS POSITIONED FOR SALE BY 2030

	Wind	Solar	BESS	Total cluster
A	240 MW	245 MW	285 MW	770 MW
B	150 MW	300 MW	475 MW	925 MW
C	200 MW	280 MW	280 MW	760 MW
D	240 MW	240 MW	480 MW	960 MW
E	240 MW	240 MW	480 MW	960 MW
				4,375 MW



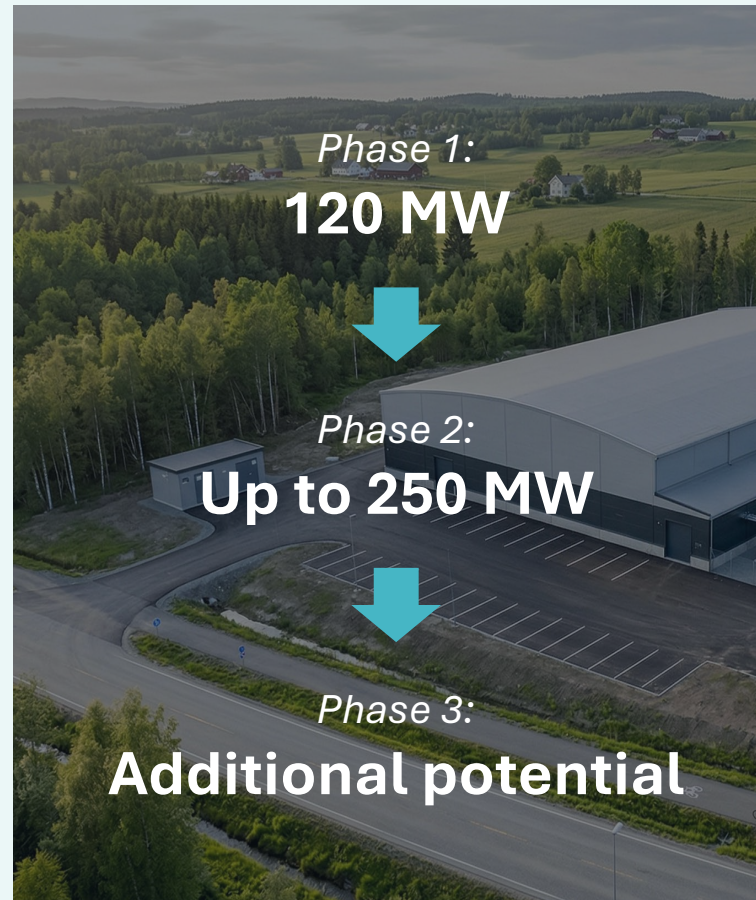
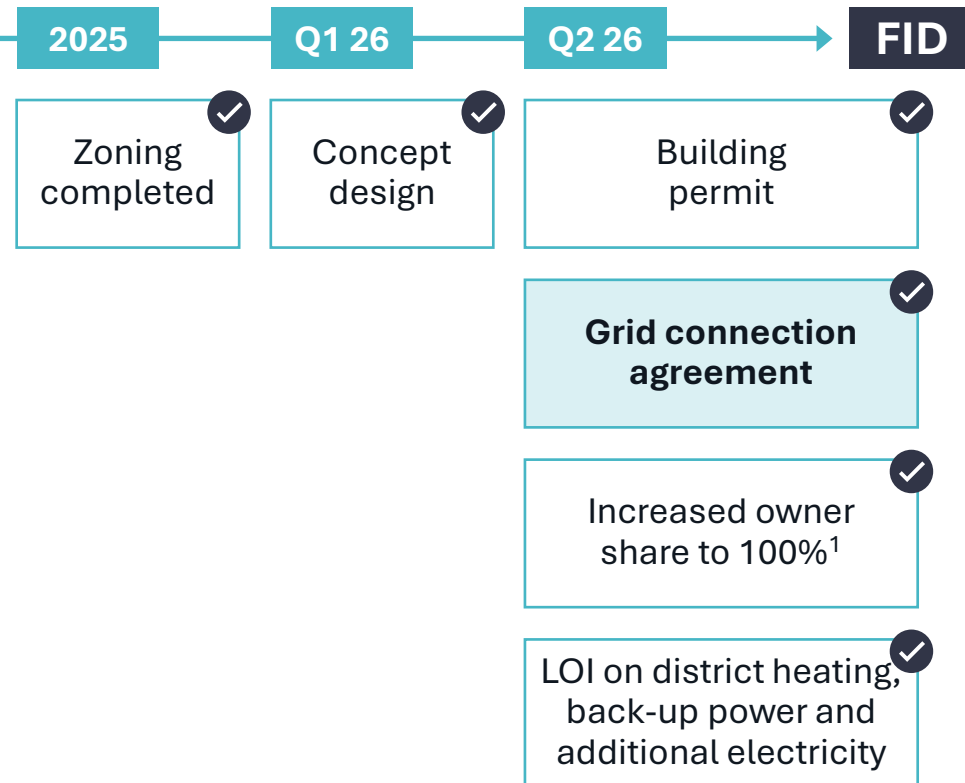
Significant shareholder value created the last 18 months

Magnora Data Center is built for continued growth





Significant milestones achieved in short time for the Hämeenlinna project – aiming for expansion





Other markets

Sales processes are protracted, not stalled, as grid constraints continue to shape our European markets

- **Helios Magnora Sol** – notices sustained interest from major European developers whose home markets are starved of projects with secure grid connection
- **England** – advisor mandated on **156 MW fully permitted** with guaranteed grid access; tight supply and high power prices favour sellers
- **German BESS** – new rules for grid applications and changes to grid tariffs generate uncertainty, but customer dialogue continues. The case for BESS remains strong in Germany.
- **Italian BESS** – a hard to predict market as developers race to secure all required permits in time for MACSE auctions
- Talisk – supply chain clarifications required

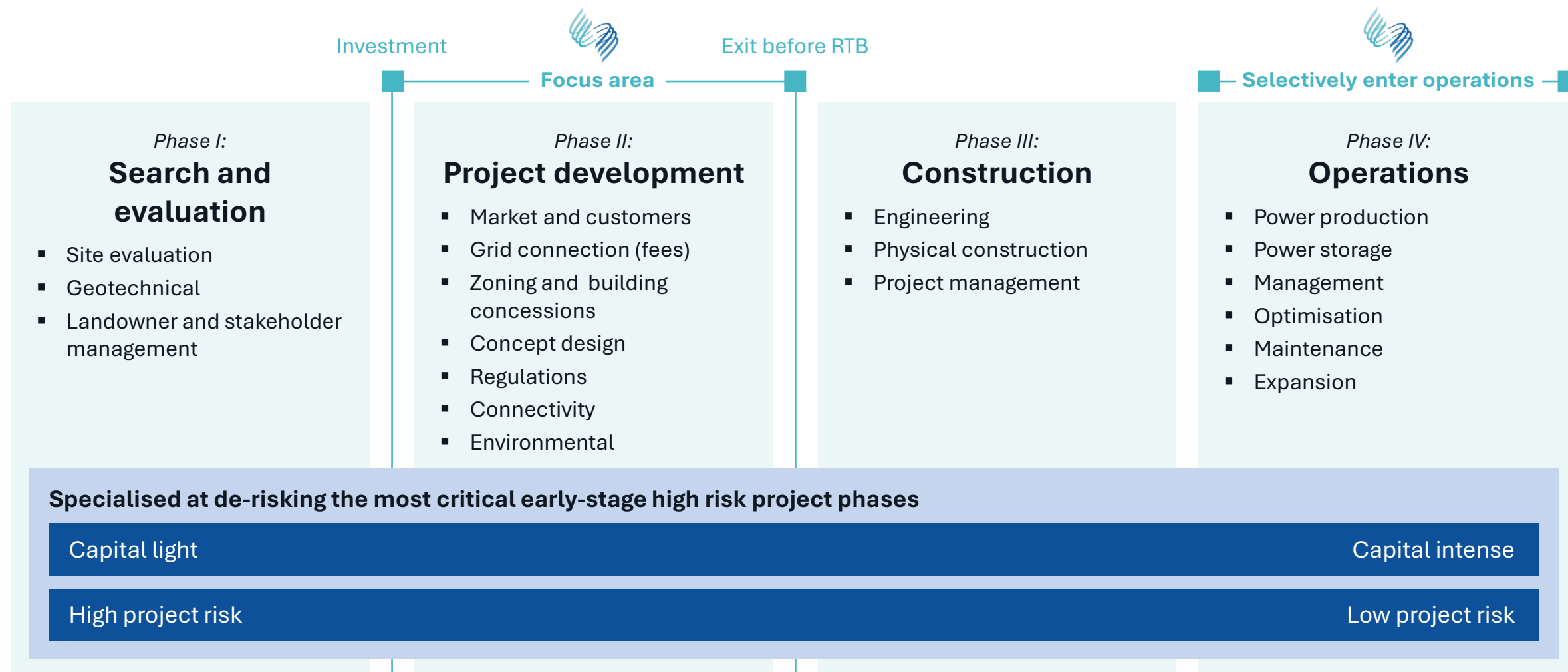


03

Business model



Magnora in the value chain





Active **project portfolio** execution and management

ACTIVE PORTFOLIO MANAGEMENT AT SCALE

Diversified with a growing number of projects managed in parallel, removing single-project and single-geo exposure



ACCESS TO CAPITAL

A strong financial position and ability to settle in cash and liquid shares



SPEED IN EXECUTION

Ability to move quickly and opportunistic approach to project and land acquisitions



VALUE CHAIN FLEXIBILITY

Flexible approach to value chain exposure



TIMING FLEXIBILITY

Flexible approach to monetisation, with no specific holding period set in stone

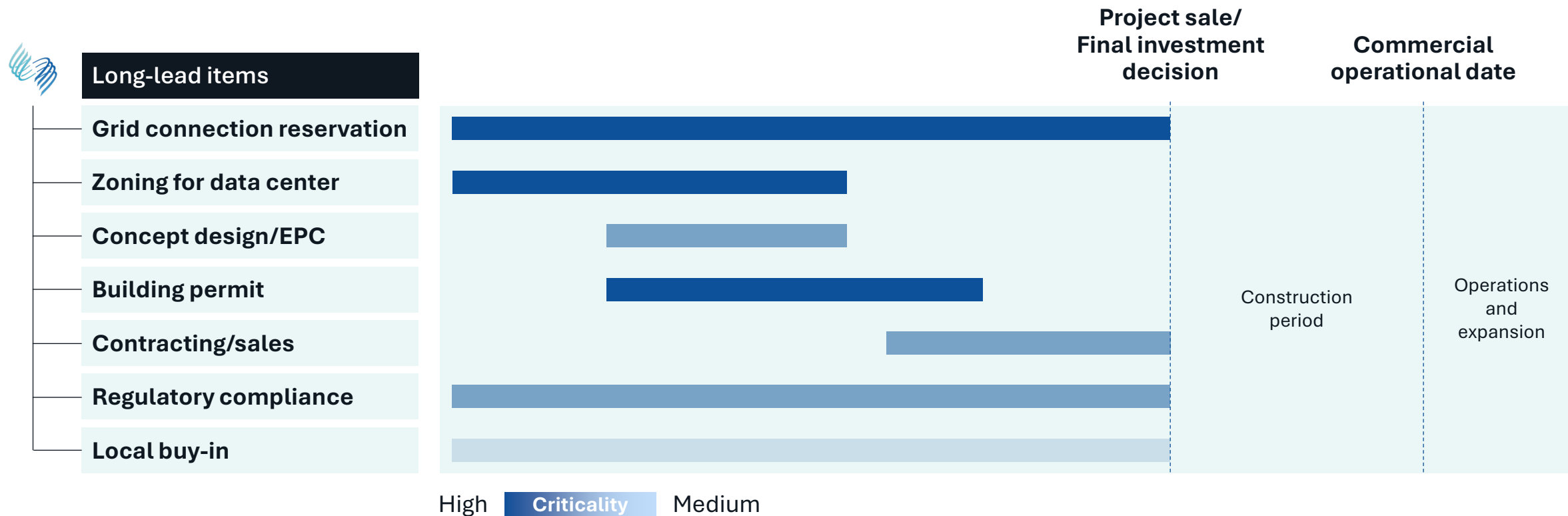


STOP PROJECTS

Swiftly shut down projects that accumulate too much cost with limited probability of realisation



Magnora Data Center **shortens timelines** and **minimises risk** for customers



De-risking projects for investors, operators and EPCs by securing long lead items. Providing subject matter experts on long-lead critical items



Strategy as simple rules

Our approach

Rule		Rationale	Magnora history
	Diversify	• Shift money and people to areas of high return • Risk mitigation	• Geographical expansion • Journey from wind to solar PV, BESS and data center
	Insist on early sales	• Proof of concept/market • Business savvy people • Customer centric culture	• Helios, Evolar, South Africa, etc.
	Keep a “war chest”	• Negotiate from a position of strength	• Loan facilities, strong cash position
	When things look perfect, consider exit	• Business is cyclical • Aim for high growth and high return	• Evolar, Helios
	Look for entrepreneurs with integrity	• Sleep well	• Huge investment in screening people, build network of advisors
	Remain agile and adaptable	• Be able to respond quickly. Empower local teams • Seize opportunities, e.g. data centers	• Rapidly entered Italy, Germany and data centers as favourable market conditions were observed
	Stay in early-stage	• Free money for reinvestment and return of capital • Exploit mega-trends • Position Magnora for large funds	• Divest legacy • Exit Evolar prior to full industrialisation
	No expensive stuff on the balance sheet	• Do not compete with cheap-capital players	• Disciplined investments and farm-downs (e.g. green ammonia)

04 Financials

Consolidated profit and loss Q2 2026

- Net loss of NOK 34.9m (Q1 '26: net loss of NOK 44.7m)
 - Current quarter reflects development activity and associated costs related to:
 - data center platform
 - employee share incentive costs
 - cost reduction on renewable projects
- Net financial items reflects movement in currency
- Paid in capital of NOK 6.9 billion

NOK million	Q2 2026	Q1 2026	2025
Operating revenue	1.6	2.2	97.7
Other income	0.5	-	24.1
Total operating expenses	-37.4	-40.9	-117.8
Profit/(loss) from associated companies	-1.1	-0.4	-7.0
Operating profit/(loss)	-36.4	-39.2	-3.0
Net financial items	1.6	-5.6	15.2
Profit/(loss) before tax	-34.9	-44.7	12.2
Tax income/expense	-0.1	-	-2.7
Net profit/loss	-34.9	-44.7	9.5

Cash flow, consolidated

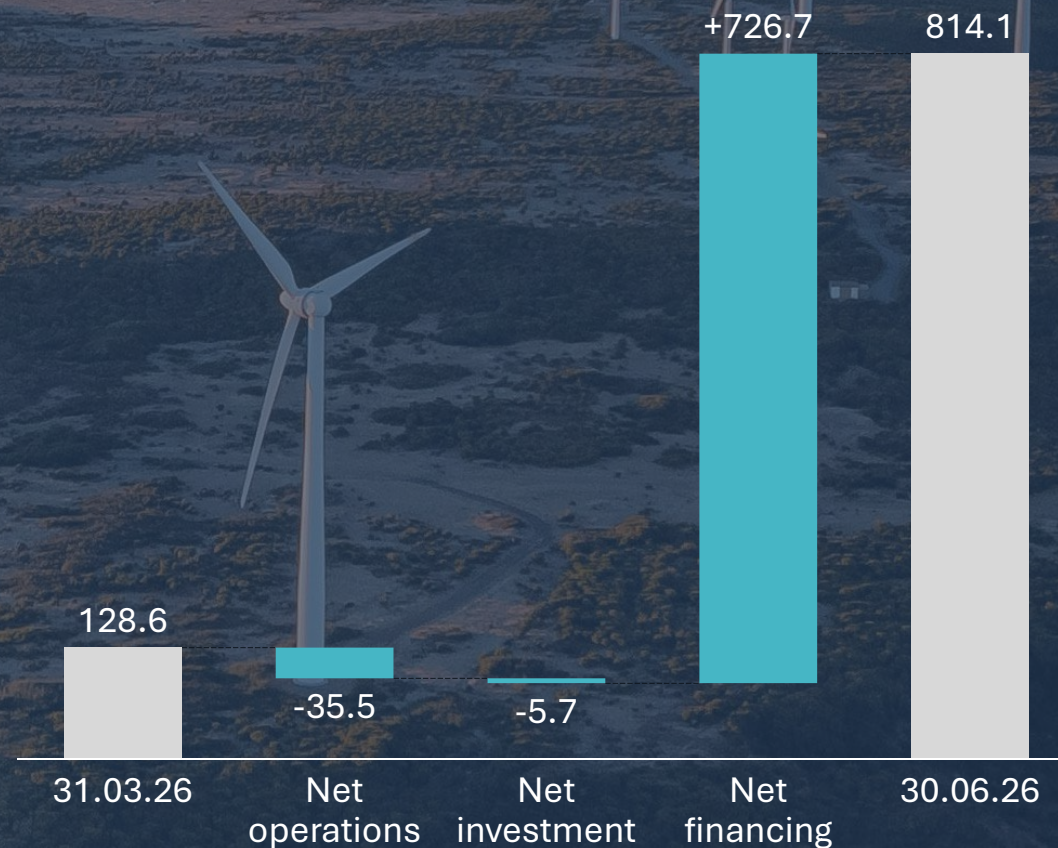
Q2 2026

- Net operating activities: negative NOK 35.5m (Q1 '26: negative NOK 37.5m)
 - Reflecting focus on growing data center portfolio and continued development of renewable projects
- Net investment activities: negative NOK 5.7m
 - Reflecting data center project investments
- Net financing activities: positive NOK 726.7m (Q1 '26: negative NOK 0.4m)
 - Net proceeds from private placement
 - Net proceeds from Data Center IPO
 - Proceeds from share incentive program
 - Share buy-backs
 - Office lease payments
- Ending cash balance: NOK 814.1m
 - The Group's cash and available credit facilities was NOK 964.1 million as of 30 June 2026

For further details see Second Quarter and Half-year Report 2026
(magnoraasa.com)

Change in cash and cash equivalents, Q2 2026

NOK million



05 Outlook





Total portfolio distribution and outlook

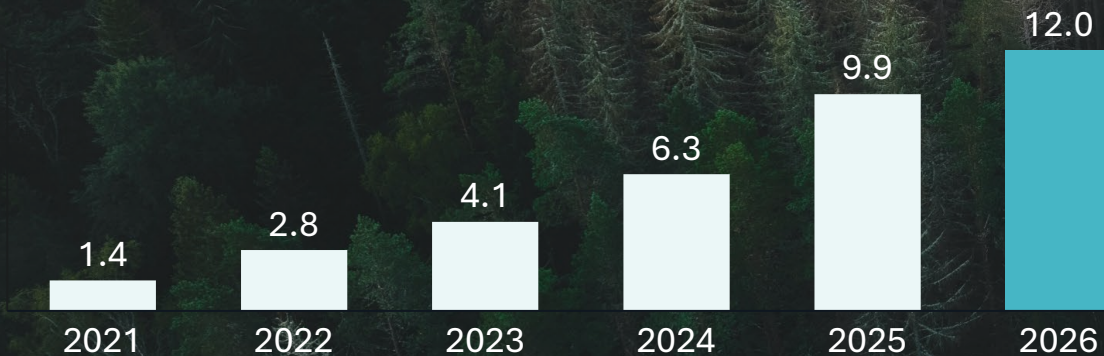
Figures as of 30 June 2026, net to Magnora (MW)

	Early stage	Consenting stage	<i>“Sellable”</i> Mature stage ¹	Total
 Data center	165	35	80 Net MGN (145 Net MDATA)	280
 Solar	1,720	1,495	1,480	4,695
 Battery systems	1,285	765	520	2,570
 Wind	720	1,370	380	2,470
Total	3,890	3,665	2,460	10,015

Focus ahead

PORTFOLIO 12 GW in 2026

Portfolio size (GW)



- Figures net to Magnora, that is ownership share x capacity of a given asset
- Our portfolio estimates are conservative, counting assets with signed land agreements and a reasonable prospect for grid connection

KEY FOCUS AREAS

-  Continue as active shareholder of Magnora Data Center ASA
-  Maintaining strict project development and cost discipline
-  Target 12 GW by 2026
-  Execute on mature development portfolio
-  Price: NOK 0.5-3.0 million per MW. Price differ among markets and technology¹

1) Average price for wind, solar, BESS in South Africa within the range. Outliers not part of estimate

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