

Play Magnus Group

Quarterly Presentation - Q4 2020

February 17th, 2021

Quarterly Presentation - Q4 2020

Today's Presenters



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Chief Executive Officer

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Business Update

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Highlights Q4 2020 and FY 2020

/	Bookings	\rightarrow \rightarrow	Bookings Q4 2020 \$3.73M up from \$1.26M Q4 2019 (196% Y/Y) Bookings FY 2020 \$9.26M up from \$3.59M* FY 2019 (158% Y/Y)	
	Revenue	→ →	Revenue Q4 2020 \$2.95M up from \$1.16M Q4 2019 (154% Y/Y) Revenue FY 2020 \$7.90M up from \$3.76M* FY 2019 (110% Y/Y)	
	Monthly Paying Users] →	Q4 2020 Average Monthly Paying Users 44.3K up from 23.4K Q4 2019 (89% Y/Y)	
	ARPPU Average Revenue per Paying User)	Q4 2020 average ARPPU \$18.4 up from \$14.1 Q4 2019 (30% Y/Y)	
	Guidance	\rightarrow \rightarrow	FY 2020 Bookings of \$9.26M vs previous guidance of ~\$8M Updated FY 2021 Bookings target of \$19M - \$21M vs previous guidance of \$14M - \$16M	
	Cash Position	→	Cash position of ~\$31M as of Feb 15, 2021	
	*Pro F Note: Quarterly Presentation - Q4 2020 February, 2021	iChess fina	ancials only included from post-acquisition (from Dec 2020) On page 31 PLAY MAGU PLAY MAGU	ge 4

Q4 2020 Bookings & 2021 Guidance

Q4 Bookings

- → Bookings Q4 2020 \$3.73M up from \$1.26M Q4 2019 (196% Y/Y)
- → Bookings FY 2020 \$9.26M up from \$3.59M* FY 2019 (158% Y/Y)
- → Growth in e-learning segment
- → Positive traction with Tour partnerships
- → Benefit across ecosystem from increased interest in chess driven by The Queen's Gambit Netflix series and Tour

2021 Guidance

- → FY 2020 Bookings of \$9.26M vs previous guidance of ~\$8M
- → Updated FY 2021 Bookings target of \$19M \$21M vs previous guidance of \$14M \$16M
- Expectations for continued positive development in e-learning
- → Higher visibility on Tour partnership revenue, helped by improving Tour viewership numbers
- → Bookings from entities acquired via M&A account for \$3M-\$3.5M of \$5M increase

*Pro Forma Note: iChess f

 iChess financials only included from post-acquisition (from Dec 2020) Definitions on page 31

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Pade 5



Recent Developments

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Chess is a Global Sport with Favorable Attributes

The chess market is large and increasingly moving online



(At least once per year)

Increasingly moving online



The chess market is experiencing a period of massive growth as the market increasingly shifts to digital platforms.



Positive Impact

Chess is positive for health, education and promoting gender equality, making it popular in schools and attractive for brands and partners to associate with.



Untapped

The chess market is the last major sport yet to be commercialized. Play Magnus Group is the first true commercial player in the industry.



Global

Chess is played and loved globally. Play Magnus Group serves users around the world.

650M =YouGov / Agon 2012 Survey extrapolated for population growth



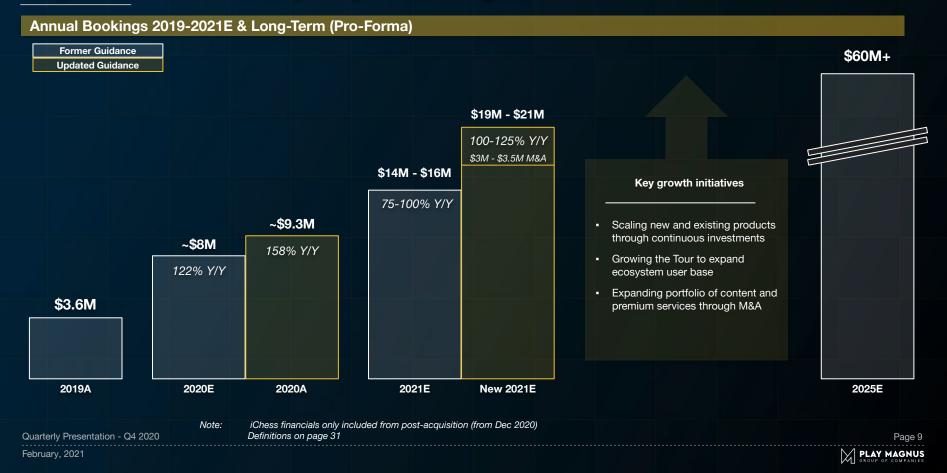
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Ecosystem of Valuable Brands & Services

Play Magnus Group is focused on creating the premier experiences and services for chess



High Growth Company with Significant Potential



Recent Highlights

Many new partners signed for the Tour

Tour is off to a strong start with high viewership figures

Accelerated pace of content launches with premium authors

Announced acquisition of major publisher New In Chess

Strongest female chess player of all time, Judit Polgar, joins as educational ambassador

ONLINE STREAMING PLATFORMS Peak Viewers Average Viewers

145% Opera Euro Rapid vs Magnus Carlsen Chess Tour Average

> Winning Chess Strategies

NEW IN CHESS



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AKER BIOMARINE Julius Bär AIRTHINGS Opera 2 Skilling

(O) Meltwater

Many New Partners Signed for the Tour

Why the Tour?

- \rightarrow **Build Professional Online Chess**
- Generate Value of Media Rights & Partnerships \rightarrow
- Drive Traffic to Play Magnus Group Ecosystem \rightarrow

Partner Timeline Q4 2020 - QTD 2021

2 NK Skilling

BROADCAST RIGHTS

TOURNAMENT (EVENT 1)

AIRTHINGS Julius Bär TOUR SEGMENT

> (AIR QUALITY) TOURNAMENT (EVENT 2)

TOUR SEGMENT (EDUCATION)

TOURNAMENT (EVENT 3)

(O) Meltwater CHAMPIONS **CHESS TOUR** 2021

TOUR TITLE PARTNER

Q1 2021

Q4 2020

Opera

TOUR SEGMENT

(BROWSER)

TOUR SEG

♦ Meltwater ♦ AKER BIOMARINE

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Tour is off to a Strong Start with High Viewership Figures

OTT & LINEAR TV

*H***EUROSPORT**

- → Live coverage of knock-out portion of each tournament broadcast in English, German, French and Spanish on Eurosport Player (Europe), D Play (Finland) and Discovery Plus (India)
- → Highlights of each tournament broadcast on Eurosport 1, Eurosport Asia, and Eurosport India in prime time with following day replay

Nrk 2

→ Alternating full coverage of all ten tournaments on linear TV and OTT services

	(YouTube, Twitch, Facebook)			
PMG Tournaments	DATE	SERIES	PEAK VIEWERS	
Champions CHEASTOUR OPERAEURO RAPID	Feb 6 - Feb 14	Meltwater Champions Chess Tour	1 282 909	
Maxim Cala CHESS TOUR FINALS	Aug 9 - Aug 20	Magnus Carlsen Chess Tour	2 193 856	
CHAMPIONS CHESS TOUR Skilling Open	Nov 22 - Nov 30	Meltwater Champions Chess Tour	3 188 514	
CHAMPIONS CHESS TOUS AIRTHINGS MASTERS	Dec 26 - Jan 3	Meltwater Champions Chess Tour	4 138 392	
LINDORES ABBEY RAPID CHALLENGE	May 19 - Jun 3	Magnus Carlsen Chess Tour	5 125 952	
Mayor Cula INVITATIONAL	April 18 - May 3	Magnus Carlsen Chess Tour	6 115 470	
<mark>⊮chess24</mark> LEGENDS OF CHESS	Jul 21 - Aug 5	Magnus Carlsen Chess Tour	7 75 925	
chessable MASTERS	Jun 20 - Jul 5	Magnus Carlsen Chess Tour	8 69 145	

ONLINE STREAMING PLATFORMS

Quarterly Presentation - Q4 2020 Source: eSports Charts

February, 2021

Announced Acquisition of Major Publisher New In Chess

NEW IN CHESS



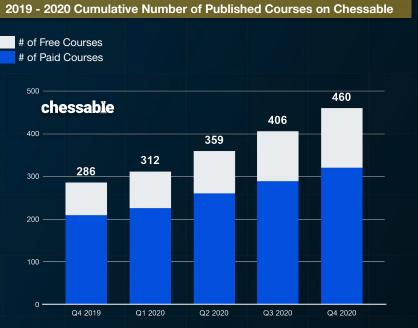
New In Chess is a Netherlands-Based chess publisher

- → One of the most respected and known brands in chess
- → Publishes books and the New In Chess magazine
- → Top grossing publisher on Chessable
 - Highest number of titles (34)
- → ~€2M in 2020 revenue and cash flow positive
- → Significant subscription business
- → Strategy will be to create more Chessable courses and own the content

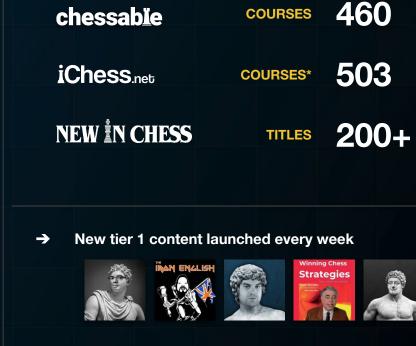
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Accelerated Pace of Content Launches with Premium Authors



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- → Plan to launch Spanish in Q1
- → Synergies on content creation and distribution

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Judit Polgar joins Play Magnus Group as Ambassador





Judit Polgar is the strongest female chess player of all time

- → One of the most famous personalities in chess
- → Peak ranking at #8 in the world
- → Founder of the Global Chess Festival, and many chess education initiatives
- → Advocate for gender equality as United Nations Planet 50/50 Champion
- → Judit will create courses on Chessable and commentate on chess24
- Initiatives to promote chess as a powerful tool in education and encourage more women to play chess



Chess Reached New Heights of Popularity in 2020

Key drivers and events significantly increased chess' presence in mainstream media and culture

Telearam Ce Forbes Explosion of Media Coverage throughout the year on the Magnus Carlsen Chess Tour and chess' rise during the pandemic Magnus Carlsen's latest move: Fou more chess events, total \$1m prize

FINANCIAL TIMES

twitch

Chess becomes one of the top eSports on Twitch, and one of the fastest growing categories on the platform



The Queen's Gambit spikes chess interest with the most watched Netflix limited series of all time

1. The Queen's Gambit



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Strong Momentum into 2021

Alongside the Tour, the return of over-the-board play and the Championship cycle will continue to grow chess interest

Over-the-board tournaments returning, beginning with Tata Steel Chess in January 2021 World Chess Championship to be held from November 24 -December 16, 2021 at Dubai World Expo



7 events left in the 2021 season of the Meltwater Champions Chess Tour with final expected to be held physically in San Francisco in September 2021

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Finance Update

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Core KPIs Continuing Strong Growth Trend

- → Strong growth in e-learning segment and Tour partnerships
- → Benefit across ecosystem from The Queen's Gambit Netflix series
- → Strong holiday sales boosted seasonality impact

Note:



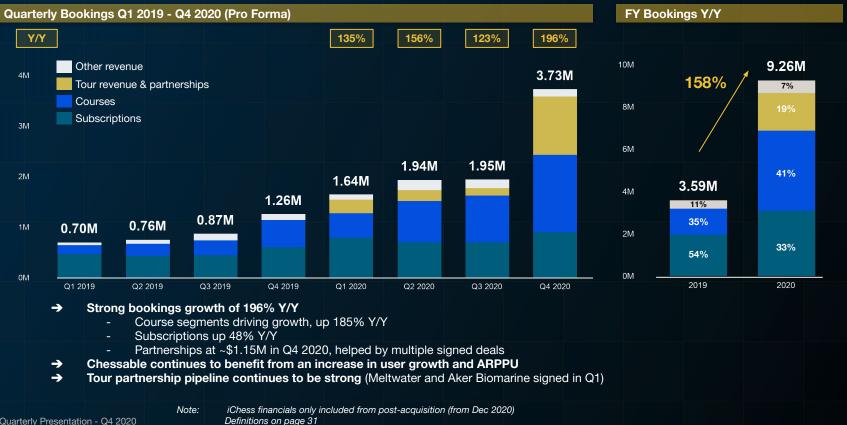
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PLAY MAGNUS

iChess financials only included from post-acquisition (from Dec 2020) Definitions on page 31

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Bookings by Segment



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February, 2021



Accelerating Growth in Monthly Paying Users



- Steady growth in monthly paying users helped by: \rightarrow
 - Queen's Gambit impact leading to significant growth in users at Play Magnus
 - Traffic from Meltwater Champions Chess Tour
 - Popular Chessable authors had launched new titles

Note: iChess financials only included from post-acquisition (from Dec 2020)

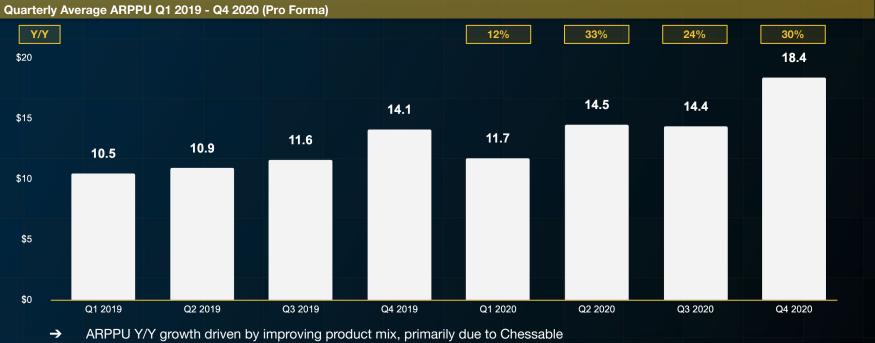
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Average Spend by Paying Users Growing Y/Y



- Well executed holiday sales
- Increased sales of premium content as more video courses by high profile content creators were published
- Benefit from inclusion of iChess in December already showing

Note: iChess financials only included from post-acquisition (from Dec 2020) Definitions on page 31

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Tour Partner Financial Impact





Bookings to Accounting Revenue Bridge

Q4 higher bookings vs. accounting revenue, primarily due to:

- → Tour partnerships signed and booked in Q4 are recognized over the course of the 2021 Meltwater Champions Chess Tour
- → Revenue from subscriptions that are one year or longer in duration

Amounts in US	mounts in USD		Q3 2020	Q2 2020	Q1 2020	FY 2020
Bookings		3,729,299	1,946,032	1,938,501	1,644,338	9,258,170
Net cha	nge unrecognized revenue	780,016	-30,607	108,766	498,446	1,356,621
Accounting Re	venue	2,949,283	1,976,639	1,829,735	1,145,892	7,901,547
rly Presentation - Q4 2020	Note: iChess financials only included from Definitions on page 31	post-acquisition (from Dec 2020)				F

February, 2021

Quarter

Profit & Loss

→ Adjusted EBITDA at approximately -\$0.8M per month in Q4, up from \$0.5M per month in Q3.

→ Euronext Growth Oslo listing in Q4 led to increased expenses:

- Equity funding transaction expenses of \$1.96M
- Share-based compensation and employee benefit expenses due to vesting of options of \$1.87M
- Advisor fees related to the listing (in opex)
- → Increased operating expenses in Q4:
 - Ongoing Tour production and operational costs
 - Ramp up of hiring particularly in product / development
 - M&A activity leading to increased advisor fees
- Modest increase in marketing spend to benefit from Queen's
 Gambit and holiday season
 - Marketing expense of ~\$105K in Q4 due to in-kind contribution of ads from media partner (also recognized as revenue in prior quarters)

Accounting principles used in 2020 are the same as those used in the 2019 Financial Statements

Amounts in USD	3-months ending 31 Dec 2020 UNAUDITED	Year 2020 UNAUDITED	Year 2019 AUDITED
Revenue from customers	2,949,283	7,901,547	2,925,598
Total operating revenue	2,949,283	7,901,547	2,925,598
Course content and subscription sales expenses	711,989	1,812,407	546,979
Tournament prize expenses	304,180	1,411,673	
Employee benefit expenses	1,281,415	2,586,694	1,161,800
Other operating expenses	3,053,987	7,355,223	2,644,604
Core operating expenses	5,351,571	13,165,996	4,353,383
Adjusted EBITDA	-2,402,288	-5,264,448	-1,427,784
Depreciation and amortization	834,555	3,087,673	2,143,559
Adjusted operating profit (loss)	-3,236,843	-8,352,121	-3,571,343
Share-based compensation expense	1,868,964	2,660,519	676,751
Equity funding transaction expenses	1,959,048	2,638,269	
Loss on contingent consideration		881,901	
Other expenses	3,828,012	6,180,690	676,751
Operating profit (loss)	-7,064,855	-14,532,811	-4,248,094
Financial income (expense), net	-1,204,037	-1,480,909	-214,590
Profit (loss) before tax	-8,268,892	-16,013,721	-4,462,684

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Strong Cash Position - Balance Sheet (1)

ASSETS Amounts in USD	31.12.2020 UNAUDITED	31.12.2019 AUDITED
Deferred tax assets	32,101	13,049
Goodwill	7,040,854	6,887,200
Intangible assets**	14,999,776	14,310,771
Tangible and right-of-use assets	1,024,387	658,846
Non-current financial assets	50,997	58,611
TOTAL NON-CURRENT ASSETS	23,148,116	21,928,477
Other current assets	965,808	146,260
Other current financial assets	239,742	240,727
Accounts receivable	227,148	104,067
Cash and cash equivalents	35,276,258	2,147,358
TOTAL CURRENT ASSETS	36,708,956	2,638,413
TOTAL ASSETS	59,857,072	24,566,890

Strong cash position with ~\$31M as of Feb 15, 2021

- → Includes payments for iChess and New In Chess in January 2021
- → Cash position tilted towards NOK and benefiting from its strengthening

Accounting principles used in 2020 are the same as those used in the 2019 Financial Statements

**Capitalized employee and consultant fees were USD 677,042 in Q4 and USD 2,140,958 in 2020

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Balance Sheet (2)

EQUITY AND LIABILITIES Amounts in USD	31.12.2020 UNAUDITED	31.12.2019 AUDITED
Share capital	60,734	31,593
Share premium	72,339,592	21,948,160
Retained earnings	-23,634,429	-7,056,808
Other components of equity	3,403,107	1,800,662
TOTAL EQUITY	52,169,004	16,723,606
Non-current financial liabilities	636,559	455,880
Non-current portion of deferred revenue	106,759	61,197
Deferred tax liabilities	1,956,607	1,644,996
Total non-current liabilities	2,699,926	2,162,073
Convertible loan		1,889,161
Current portion of deferred revenue	1,512,439	725,866
Accounts payable	1,051,826	207,764
Taxes payable	1,234	
Other current financial liabilities	394,971	1,915,749
Other current liabilities	2,027,674	942,671
Total current liabilities	4,988,142	5,681,210
TOTAL LIABILITIES	7,688,068	7,843,284

	TOTAL EQUITY AND LIABILITIES	59,857,072	24,566,890
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Accounting principles used in 2020 are the same as those used in the 2019 Financial Statements

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Top 20 Shareholders

As of February 15, 2021

Shareholder	%
LT Holdings Ltd 9	5%
	5%
Clearstream Banking S.A. 9	5%
Investinor AS	3%
UBS Switzerland AG 4	9%
MP Pensjon PK 4	3%
Myrlid AS 4	1% Warrants outstanding if exercised would increase total
Morgan Stanley & Co. LLC 3	9% number of shares outstanding by: 4,240,100
T.D.Veen AS 2	9%
Skandinaviska Enskilda Banken AB 2	7%
State Street Bank and Trust Comp 2	7%
Idekapital AS 2	3%
Espen Agdestein AS 2	0%
David Tenemaza Kramaley 2	0%
Verdipapirfondet DNB SMB	5%
LGT Bank AG	5%
	5%
AS Straen 1	2%
Nordhot Elvoloroliting / lo	1%
	8%
Other 24	.6% Note: Some shareholders listed under nominee account names

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Q&A

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Play Magnus Group is in the leading position to capture the chess market



Registered users across platforms

650M

Chess players addressable worldwide



158% FY 2020 Y/Y bookings growth



Long-Term 2025 bookings target



Market-leading ecosystem within the chess industry

Note:



High barriers to entry

(O) Meltwater **CHAMPIONS CHESS TOUR**

Tour is driving significant traffic to the ecosystem



Highly scalable business model

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Key Definitions

Adjusted EBITDA is revenue less operating expenses, including: course content and subscription sales expenses, employee benefit expenses, tournament prizes, and other operating expenses. It excludes expenses related to depreciation and amortization, share-based compensation and equity funding transaction costs.

Average Revenue Per Paying User (ARPPU) is the average of the monthly accounting revenue from subscriptions and courses divided by the average number of monthly paying users

Bookings is defined as revenue that has been paid or contractually agreed to be paid for by the customer. Revenue is considered booked at the time of the sale or signing of contract. Accounting revenue is recognized at the time of delivery of the service.

Monthly Paying Users is the average in the quarter of the number of paying users each month which is comprised of users who made a purchase each month and the number of active subscribers at the end of each month

Pro Forma numbers include chess24 and Chessable financials for the full year 2019. Chess24 was acquired in February 2019, Chessable in August 2019

Registered Users is the cumulative aggregate number of user accounts held by any of the Play Magnus Group entities at the end of each period

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